

# Land is the Ultimate Resource in Agriculture:

- Chinese Soybean Imports in 2020/21 were 3.6bn bushels, or ~72m acres
  - In 2001, only 600m bu, or ~15m acres
- US Ethanol consumption is 5bn bu,
  - net of DGS, about 3.4bn bu., or ~22m acres (now, 20m...)
  - In 2002, ethanol used 500m bu, or ~2m acres
- A total of 77m acres of additional land to meet the #1 and #2 sources of demand.
- This ignores Chinese meal & feed grain demand, Korea, Mexico, Japan, Brazilian domestic demand, etc.

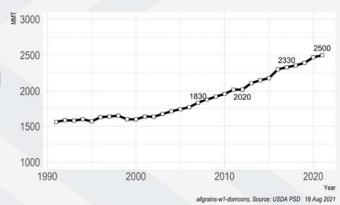
## KMG Rule of Business: The owner of the scarcest resource accrues the wealth.

- What is the moat of your industry?
- Crops
- Cow Calf
- Dairy



#### Sources of Future Demand Growth

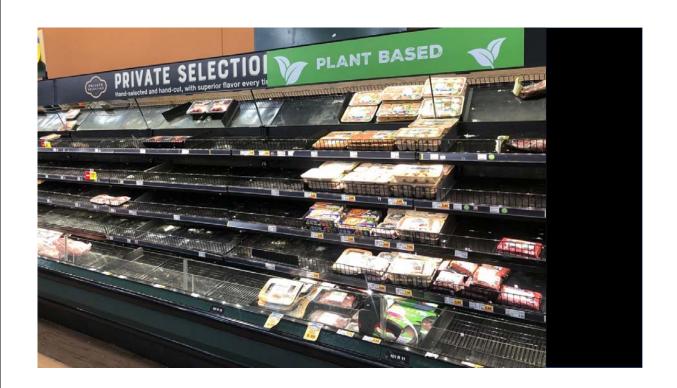
- Food demand
  - · Rich world
  - Developing world
- Fuel demand
  - US
  - International



### Global Population Growth is Slowing

- Wealth & education does that
- Very difficult to increase
- COVID might further slow...
- Not 10bn by 2050
- Food demand is just as much about better than more...
  - Wealth\*population has been growing faster

## What about meat substitutes?



#### What about meat substitutes?

- Cultured Meat
  - Feed conversion ratio roughly of chicken
  - Not yet made from non-medical grade ingredients
- Plant-based
  - Impossible burger
  - Where is the growth?

To the extent that the world can continue its post WWII trend...



- Trade
- Peace
- Growth
- The coming decades are the decades of agriculture

#### What about Ethanol?

- Ethanol consumes ~1/3 of US corn. (30m ac)
- ~1/2 Brazil's sugar (10m acres)



#### What are the threats?

- Electric vehicles
- Regulatory change/RFS in the US
- Global regulatory changes



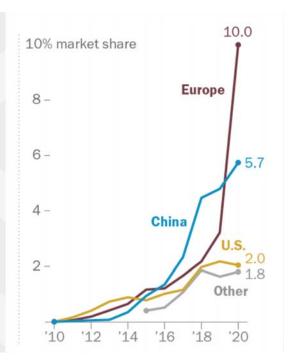






### **Electric Vehicles**

- EV/HEVs are 2% of sales
- 0.5% of US fleet
- 7% of US adults own one



### Fathers & Sons...





We will continue to see PH/EV share grow.

- There are some benefits
- CAFÉ levels cannot be set by EO
- America is BIG
- · Battery chemistry is still young
- Batteries are expensive.

## What is the path forward?

- RFS will be reopened.
- How to proceed?

## E85 vs 87: 2.27 vs 2.77 or 19% E85 vs 93: 2.27 vs 3.37 or 33%



## Internationally...

- Advances made in biofuel and crop production have quieted opposition to mandates.
- The political future in most of the world is no worse or even better than the US.
- Carbon regulation is a double-edged sword.
- US is largest producer and consumer of Ethanol.

## Summary

- The 21st century will be a century of agriculture
- Sustainability
- Technology
- Demand

# Questions?

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