35th Midwest Processed/Cured Meat Workshop Friday, March 30, 2012

Kansas State University 146 Weber Hall Manhattan, KS

"Processing Strategies to Maximize Profit"

Meat Industry Macroeconomics

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Economic Outlook Overview: Cattle

- Cow-Calf:
 - Beneficiary of tight supplies
 - Returns over cash costs may set records
- Feedlot:
 - Excess capacity = margin squeeze
 - Under 1,000 hd/yards exiting; marketings down
 21% in 2011
- Packers
 - Same excess capacity issue...



Economic Outlook Overview: Hogs

- Strong futures-implied 12' Far-Fin returns
 - -2010 = \$12.92/hd
 - -2011 = \$4.59/hd
 - -2012 = \$15.00/hd ???

- Expansion possible/probable
 - How much is broader uncertainty at play?
 - What about packing capacity constraint on expansion?



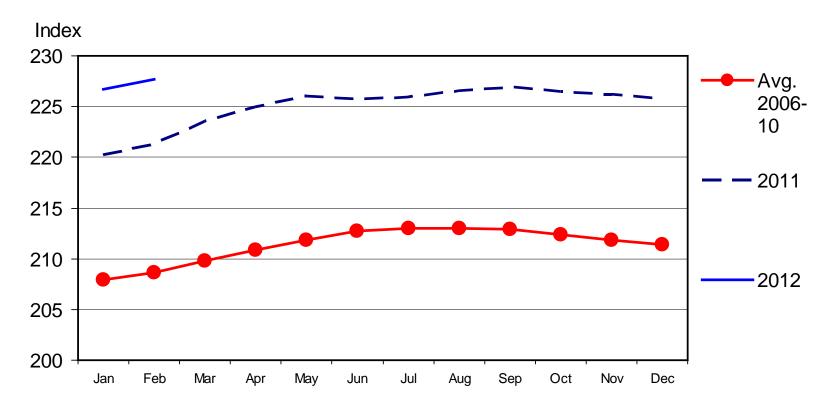
Economic Outlook Overview: Beef & Pork Demand

- Meat prices rising w/i basket of purchases...
- Domestic demand has surprised analysts...
- Bullish aspects of exports...
- Discussion on demand "getting complicated"
 - Growing interest in "how my food is produced"
 - Animal welfare, food safety, antibiotics, hormone use, local, organic, traceability...
 - LFTB (lean finely textured beef) discussion...



CONSUMER PRICE INDEX - ALL ITEMS

1982-1984 Base, Monthly



Livestock Marketing Information Center

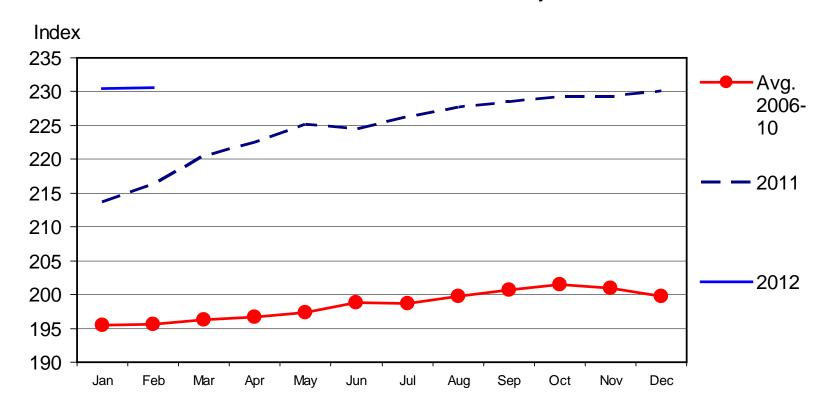
Data Source: Bureau of Labor Statistics

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CPI - MEATS

1982-1984 Base, Monthly

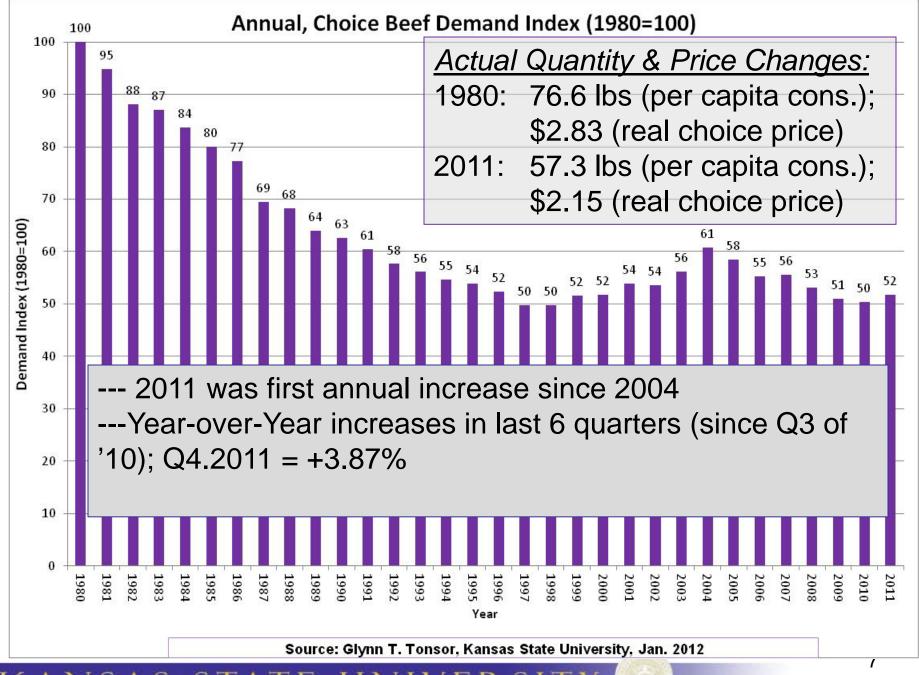


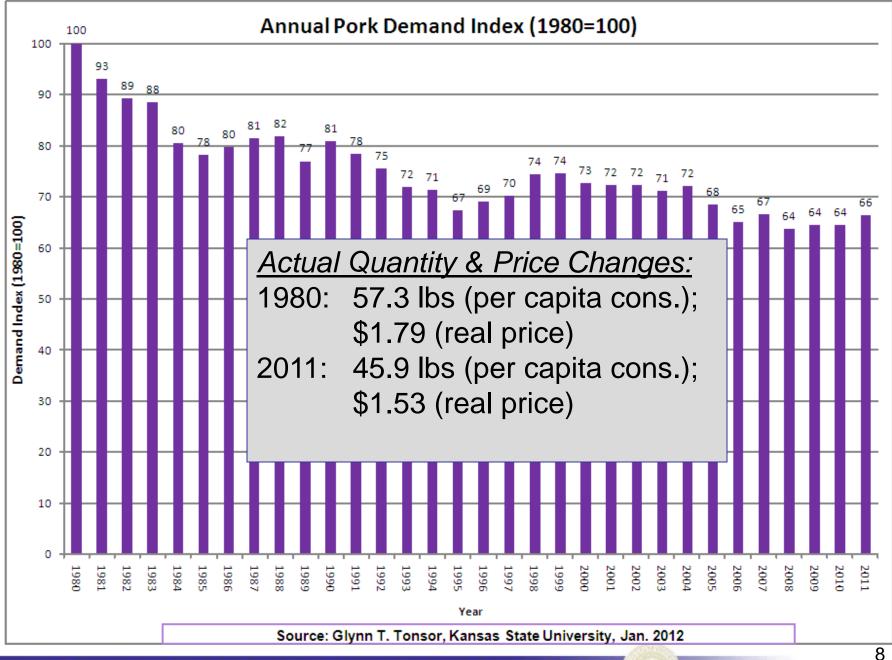
Livestock Marketing Information Center

Data Source: Bureau of Labor Statistics



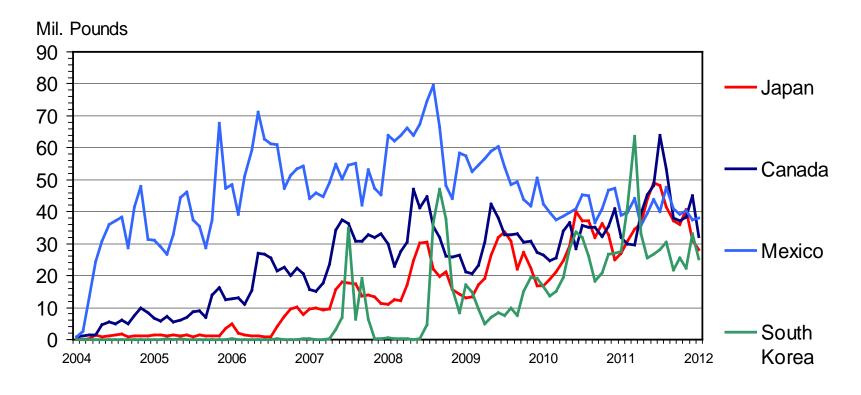
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US BEEF EXPORTS TO MAJOR MARKETS

Carcass Weight, Monthly



Livestock Marketing Information Center

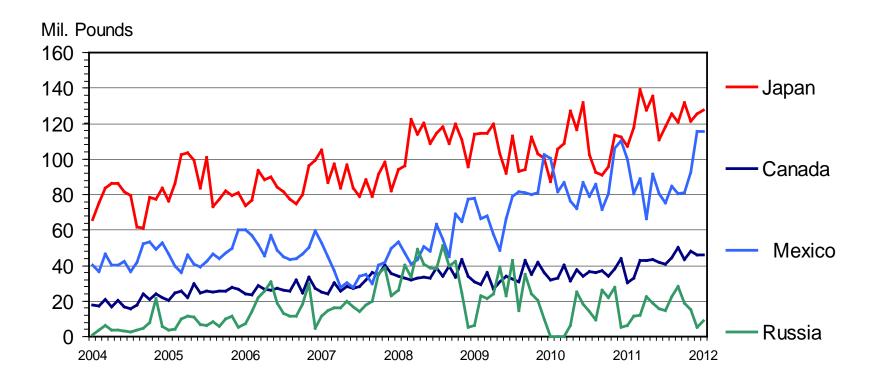
Data Source: USDA-ERS & USDA-FAS





US PORK EXPORTS TO MAJOR MARKETS

Carcass Weight, Monthly



Livestock Marketing Information Center

Data Source: USDA-ERS & USDA-FAS





Ongoing trade discussions are the "new normal" ...

Japan <u>may</u> start accepting older cattle...

FTA = reduction of South Korea tariffs

 USMEF – ID/Traceability study == U.S. falling behind

- WTO MCOOL ruling / U.S. response ...
 - Will Mexico penalize U.S. pork imports?



USDA's longer-term projections (as of Feb. 2012) ...

http://www.ers.usda.gov/Publications/OCE121/



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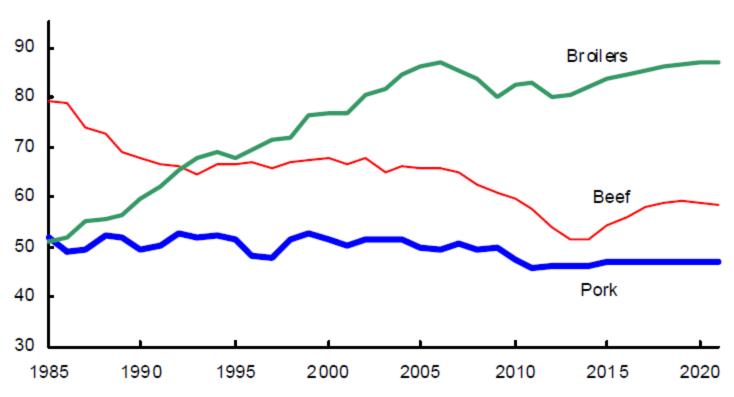
Outlook Board Long-term Projections Repor

OCE-2012-1 February 2012

USDA Agricultural Projections to 2021

U.S. per capita meat consumption

Pounds per capita, retail weight



USDA's longer-term projections (as of Feb. 2012) ...

http://www.ers.usda.gov/Publications/OCE121/

Beef cow inventory:

- 29.8 million in 2012
- 34.5 million in 2021 (+/- 1997 levels)

Domestic per capita red meat and poultry consumption:

- 221 lbs in 2004-2007 (Beef=65.7 lbs; Pork=50.4 lbs; Poultry=103.8 lbs)
- 206 lbs in 2011 (Beef=57.5 lbs; Pork=45.8 lbs; Poultry=100.8 lbs)
- 198 lbs in 2013 (Beef=51.3 lbs; Pork=46.3 lbs; Poultry=98.5 lbs)
- 213 lbs in 2021 (Beef=58.7 lbs; Pork=47.2 lbs; Poultry=105.8 lbs)

Beef exports:

- 2.30 billion lbs in 2010
- 2.77 billion lbs in 2011
- 3.16 billion lbs in 2021



USDA's longer-term projections (as of Feb. 2012) ...

http://www.ers.usda.gov/Publications/OCE121/

Dec. 1 Hog Inventory:

- 64.9 million in 2011
- 65.9 million in 2012
- 72.8 million in 2021

Domestic per capita red meat and poultry consumption:

- 221 lbs in 2004-2007 (Pork=50.4 lbs; Poultry=103.8 lbs; Beef=65.7 lbs)
- 206 lbs in 2011 (Pork=45.8 lbs; Poultry=100.8 lbs; Beef=57.5 lbs)
- 198 lbs in 2013 (Pork=46.3 lbs; Poultry=98.5 lbs; Beef=51.3 lbs)
- 213 lbs in 2021 (Pork=47.2 lbs; Poultry=105.8 lbs; Beef=58.7 lbs)

Pork exports:

- 4.98 billion lbs in 2011
- 5.09 billion lbs in 2012
- 6.09 billion lbs in 2021



Is overall uncertainty holding back investment???

- WTO MCOOL ruling
- Animal welfare
- GIPSA "fair market" proposed rules / "anticompetition" listening sessions ...
 - Ultimately little action w/r/t beef cattle industry
 - <u>BUT</u> lots of wasted time & energy...
- Environmental regulation concerns persist
- Farm bill and tax code/policy uncertainties...
 - If cow-calf herd used to expand when Exp.
 Profit=\$100/cow, what trigger is needed today???



Implications Summary

- Meat demand is dynamic = "keep up or get out"
 - Export growth = reduced domestic per capita consumption, changing customer base for smaller processors...
- Beef & pork industry capacity differences
 - Beef processors being squeezed
 - Pork processors may benefit from expansion
- Multiple studies suggest product convenience growing in importance = "processor opportunity"



More information available at: AgManager (http://www.agmanager.info/)

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