

5. Chipotle

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Andrew Barkley's research interests are in the wheat industry, and the research of teaching and learning. He has taught courses in economics at the University of Chicago, Kansas State University, Quaid-I-Azam University in Islamabad, Pakistan, the University of Arizona, and the University of Cambridge in Cambridge, England. His 2015 book, "Depolarization of Food and Agriculture: An Economic Approach" forms the basis for this presentation.

Abstract/Summary

Chipotle's "Food with Integrity" marketing effort has caused controversy, anger, and claims of false advertising within the food and agricultural industries. Yet, Chipotle remains one of the most successful restaurants in history, with growing sales and stock market values. This apparent contradiction will be explored in this presentation. Economics will be used to explain why Chipotle is successful, in spite of angering numerous groups, and what we can learn from Chipotle's achievement. The presentation will also provide useful, forward-looking strategies and successful reactions to Chipotle's success.

chipotle

AN ECONOMIST'S VIEW



Economic
Analysis of
Chipotle

BENEFIT
COST
ANALYSIS



Chipotle

- ▶ Threat or Opportunity?
- ▶ Is Chipotle Good or Bad for Agriculture?



FARMING AND RANCHING



Heritage

Business

FARMING AND RANCHING

Heritage
Producer
Focus

Business
Consumer
Focus

ARGUMENT ONE

CHIPOTLE IS
BAD FOR
AGRICULTURE



ARGUMENT TWO



CHIPOTLE IS
GOOD FOR
AGRICULTURE



STORY ONE



WHY IS
CHIPOTLE SO
SUCCESSFUL?



NATURAL BEEF



▶ Good or Bad for the Beef Industry?

Product Differentiation

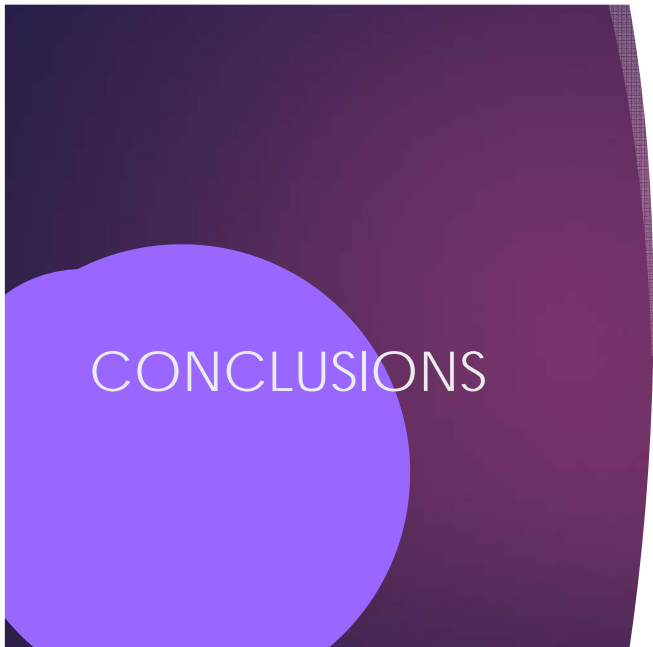


Natural/Organic Beef Data (NCBA)

- ▶ Share of total beef US dollar sales, First Quarter 2015: 6.3%
- ▶ Share of total beef US pounds, First Quarter 2015: 5.0%
- ▶ Average Price, conventional beef: 5.22 USD/lb
- ▶ Average Price, natural and organic beef: 6.61 USD/lb



HOG CONFINEMENT



ONE THOUGHT EXPERIMENT AND SIX QUOTES